



One World. One KEMET

Stifel Nicolaus Technology, Communications and Internet Conference

The Capacitance Company
KEMET
CHARGED™

Presenters:

Per Loof – Chief Executive Officer

William M. Lowe – EVP and Chief Financial Officer

February 9, 2011

Cautionary Statement

Certain statements included herein contain forward-looking statements within the meaning of federal securities laws about KEMET Corporation's (the "Company") financial condition and results of operations that are based on management's current expectations, estimates and projections about the markets, in which the Company operates, as well as management's beliefs and assumptions. Words such as "expects," "anticipates," "believes," "estimates," variations of such words and other similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in, or implied by, such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's judgment only as of the date hereof. The Company undertakes no obligation to update publicly any of these forward-looking statements to reflect new information, future events or otherwise.

Factors that may cause actual outcome and results to differ materially from those expressed in, or implied by, these forward-looking statements include, but are not necessarily limited to the following: (i) adverse economic conditions could impact our ability to realize operating plans if the demand for our products declines, and such conditions could adversely affect our liquidity and ability to continue to operate; (ii) adverse economic conditions could cause further reevaluation and the write down of long-lived assets; (iii) an increase in the cost or a decrease in the availability of our principle raw materials; (iv) changes in the competitive environment; (v) uncertainty of the timing of customer product qualifications in heavily regulated industries; (vi) economic, political, or regulatory changes in the countries in which we operate; (vii) difficulties, delays or unexpected costs in completing the restructuring plan; (viii) inability to attract, train and retain effective employees and management; (ix) the inability to develop innovative products to maintain customer relationships and offset potential price erosion in older products; (x) exposure to claims alleging product defects; (xi) the impact of laws and regulations that apply to our business, including those relating to environmental matters; (xii) volatility of financial and credit markets which would affect our access to capital; (xiii) needing to reduce costs of our products to remain competitive; (xiv) potential limitation on use of net operating losses to offset possible future taxable income; and (xv) exercise of the warrant by K Equity, LLC which could potentially result in the existence of a significant stockholder who could seek to influence our corporate decisions.

Company Overview



- KEMET Laboratories was founded by Union Carbide in 1919
- U.S. listed company since 1992
- Global manufacturer of tantalum, ceramic, film, aluminum, electrolytic & paper capacitors
 - Offers 95% of dielectric solutions
 - Shipped 36 billion capacitors in CY2010
- Manufacturing facilities in Mexico, China, Indonesia, Europe and the United States
- 11,217 employees worldwide (December 31, 2010)
 - USA: 581 – Mexico: 5,579
 - Asia: 2,831 – Europe: 2,226
- Global sales force covering the Americas, EMEA and Asia

Capacitors: Industry Background

- Essential passive electronic components that store, filter, and regulate electrical energy
- Required in anything that has an electric current (from iPods to giant windmills)
- Come in various shapes and sizes with a myriad of technical specifications
- May be numerous in some devices (e.g., 3,000+ in some flat panel TVs, 700+ in some smartphones)



Business Segment Overview

Tantalum Business

Ceramic Business

Film & Electrolytic Business

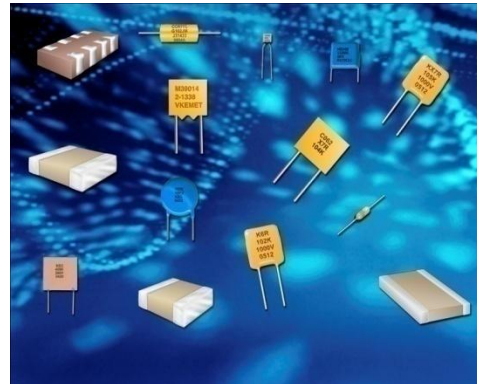
Market Segment / Selected Application Detail

- Computer – Microprocessor Decoupling
- Telecommunications – Transceiver Cards
- Mobile Phones – Audio & Battery Backup
- Gaming – Processor Decoupling
- LCD TV – Video Converter
- Automotive – Engine Control/Safety
- Military/Aerospace – Avionics/Comm.

- Computer – Microprocessor Decoupling
- Mobile Phones – General
- Automotive – Infotainment/Driver Convenience
- LCD TV/Gaming – General
- Industrial Specialty – Oil Exploration
- Military/Aerospace – Power Supply/Comm.

- Industrial – Motor Start & Drives
- Automotive – HID Lighting/Engine Ctrl
- Renewable Energy – Power Inverters
- Industrial – Power Factor Correction
- Consumer/Industrial – Power Supplies

Products



Global Reach and Low Cost Production Base

- KEMET's facilities in Mexico, China and other international locations are among the most cost efficient in the world
- The Company's manufacturing facilities also provide proximity to large and growing end markets
- As customers continue the trend of relocating production facilities to Asia, KEMET is already there

Production Base



(1) Includes two manufacturing facilities.

Major Sales Locations

America's

Wilmington, MA
 West Chester, PA
 Carmel, IN
 Schaumburg, IL
 Lake Mary, FL
 Ft Lauderdale, FL
 Milpitas, CA
 Guadalajara, Mexico

Asia

Beijing, China
 Shanghai, China
 Shenzhen, China
 Taipei, Taiwan
 Hong Kong
 Bangalore, India
 Singapore
 Penang, Malaysia

EMEA

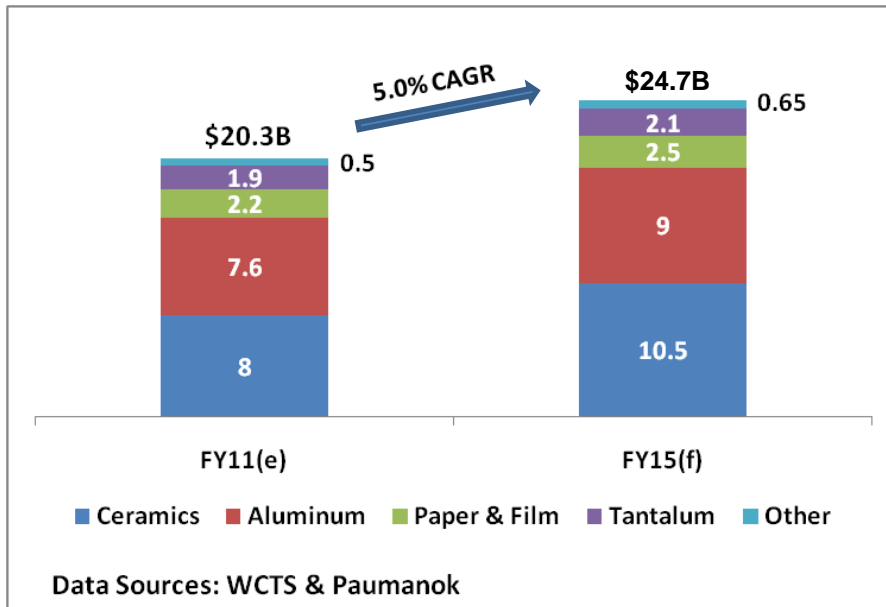
Landsberg, Germany
 Rome, Italy
 Geneva, Switzerland
 Madrid, Spain
 Paris, France
 Rainhill, UK
 Coatbridge, UK
 Bishop's Stortford, UK
 Dorfmund, Germany
 Espoo, Finland



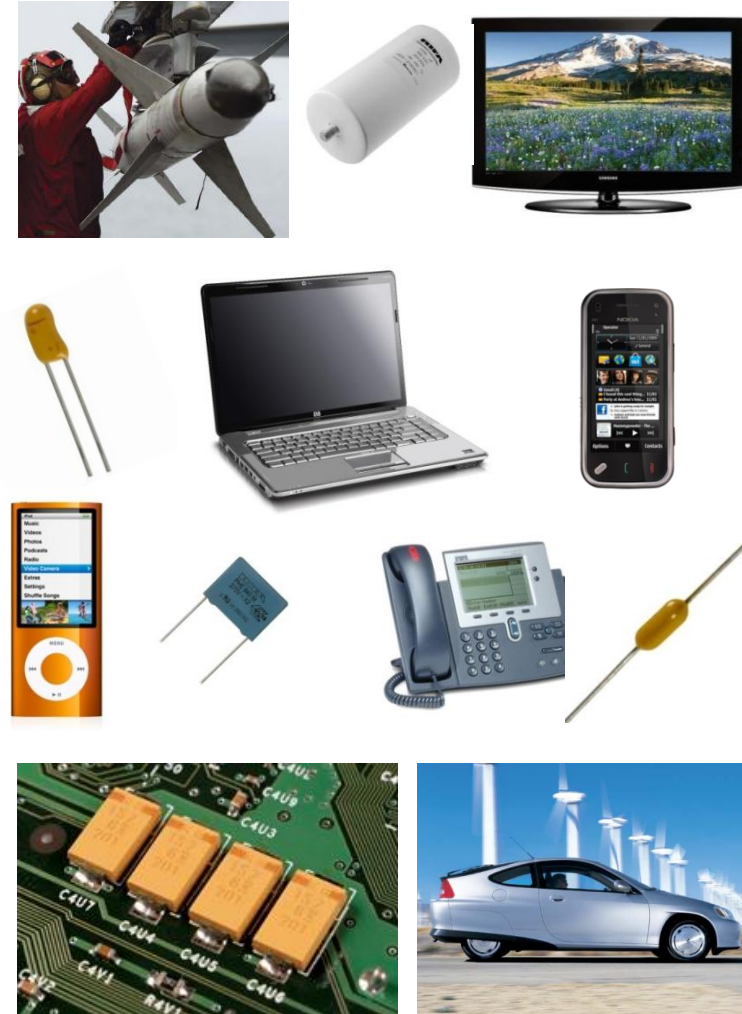
Market Overview

The Capacitance Company
KEMET
CHARGED™

Large and Growing TAM



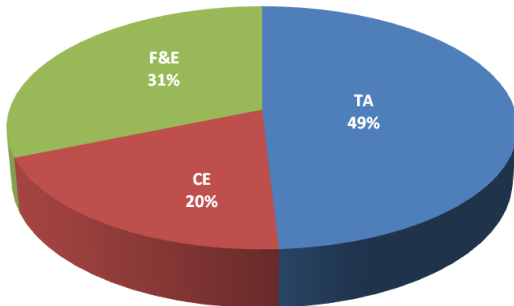
- Miniaturization of consumer electronics
- Global appetite for higher bandwidth
- Enhanced complexity of new products
- Demand for high capacitance values
- Upgrade of global energy networks
- Development of alternative energy solutions



Balanced Business Profile

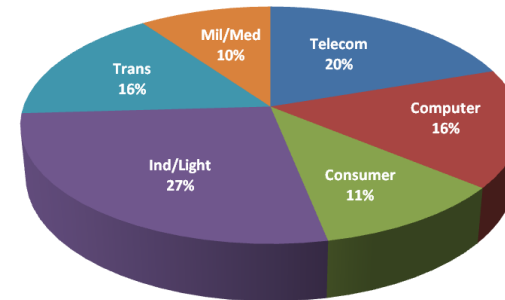
Revenues by Business Group

BG Q3 FY11



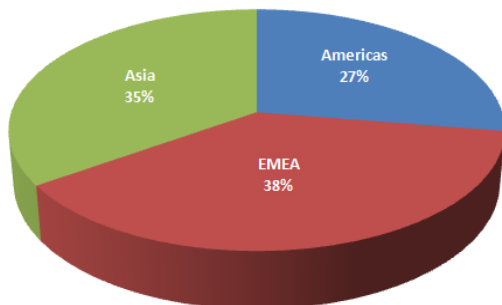
Revenues by Market Segment

Segment Q3 FY11



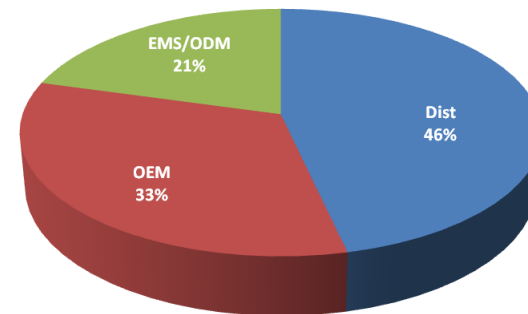
Revenues by Geography

Region Q3 FY11



Revenues by Channel

Channel Q3 FY11



KEMET offers a complete line of capacitor types encompassing 95% of dielectric solutions which can satisfy virtually all of our customers' worldwide capacitance needs

Note: As of fiscal 2010 year end.

Strong Customer Relationships

- KEMET's emphasis on quality, diversified customer base and established industry presence spanning over ninety years creates advantages in meeting the needs of the OEM, EMS and Distribution channels
- Customer base includes nearly all of the world's major electronics OEMs, EMS companies and ODMs
 - Won multiple awards, including “Exceptional Sales Performance Award” for 2010 (Digi-Key), “Outstanding Performance Award” (Sanmina-SCI) and 2009 Innovision Award for Technology Development
- Extensive network of global Distribution partners

OEM



EMS



Distribution



Market Overview

- KEMET operates in three distinct businesses: Tantalum, Ceramic and Film & Electrolytic

	Tantalum Business	Ceramic Business	Film & Electrolytic Business																																				
Market Size	~ \$1.9 billion globally	~ \$8 billion globally	~ \$9.8 billion globally																																				
KEMET Rank	• #1 globally	• #2 North America	• DC Film #1 globally																																				
Market Share	• Approximate 26% share	• Approximate 3% share	• Approximate 14% share in DC Film • Approximate 4% share overall																																				
End Markets	• Computer, telecom, consumer, aerospace & defense, automotive and general industrials	• Computer, telecom, aerospace & defense, automotive and general industries	• General industrial, automotive, consumer and computer																																				
Competitors	• Panasonic/Sanyo, AVX, Vishay and NEC-Tokin	• Samsung, Murata, Taiyo Yuden, and several other Asian companies	• EPCOS, Panasonic/Sanyo, Vishay and several Asian regional companies																																				
Recent Financial Performance	<table border="1"> <thead> <tr> <th>(\$mm)</th> <th>LTM (1)</th> <th>FQ3 '11</th> </tr> </thead> <tbody> <tr> <td>Revenue (2)</td> <td>\$ 458</td> <td>\$ 125</td> </tr> <tr> <td>GM (3)</td> <td>136</td> <td>39</td> </tr> <tr> <td>GM %</td> <td>29.7%</td> <td>31.2%</td> </tr> </tbody> </table>	(\$mm)	LTM (1)	FQ3 '11	Revenue (2)	\$ 458	\$ 125	GM (3)	136	39	GM %	29.7%	31.2%	<table border="1"> <thead> <tr> <th>(\$mm)</th> <th>LTM (1)</th> <th>FQ3 '11</th> </tr> </thead> <tbody> <tr> <td>Revenue (2)</td> <td>\$ 212</td> <td>\$ 50</td> </tr> <tr> <td>GM (3)</td> <td>71</td> <td>16</td> </tr> <tr> <td>GM %</td> <td>33.5%</td> <td>32.0%</td> </tr> </tbody> </table>	(\$mm)	LTM (1)	FQ3 '11	Revenue (2)	\$ 212	\$ 50	GM (3)	71	16	GM %	33.5%	32.0%	<table border="1"> <thead> <tr> <th>(\$mm)</th> <th>LTM (1)</th> <th>FQ3 '11</th> </tr> </thead> <tbody> <tr> <td>Revenue (2)</td> <td>\$ 299</td> <td>\$ 89</td> </tr> <tr> <td>GM (3)</td> <td>39</td> <td>17</td> </tr> <tr> <td>GM %</td> <td>13.0%</td> <td>19.1%</td> </tr> </tbody> </table>	(\$mm)	LTM (1)	FQ3 '11	Revenue (2)	\$ 299	\$ 89	GM (3)	39	17	GM %	13.0%	19.1%
(\$mm)	LTM (1)	FQ3 '11																																					
Revenue (2)	\$ 458	\$ 125																																					
GM (3)	136	39																																					
GM %	29.7%	31.2%																																					
(\$mm)	LTM (1)	FQ3 '11																																					
Revenue (2)	\$ 212	\$ 50																																					
GM (3)	71	16																																					
GM %	33.5%	32.0%																																					
(\$mm)	LTM (1)	FQ3 '11																																					
Revenue (2)	\$ 299	\$ 89																																					
GM (3)	39	17																																					
GM %	13.0%	19.1%																																					

(1) LTM reflects period ended 12/31/10.

(2) Includes Aluminum.

(3) Reflects reported gross margin.

(4) Market Date Source: WTCS

Robust and Growing Presence in Specialty Products

KEMET is focusing on specialty markets as its primary areas of growth given the higher margin profile, recurring revenue potential and increased end market visibility

- **Specialty products** represent higher **margin business** which generally require longer product design cycles but which also benefit from longer product lifecycles and greater servicing needs
- In recent years, KEMET has put more focus on growing market share in the specialty markets, including: alternative energy, extreme environments, medical, and military/aerospace
- In August 2009, KEMET was selected as one of thirty companies to receive a grant from the Department of Energy

Targeted Specialty Markets

- Alternative Energy
- Extreme Environment (e.g., High Temp, Vibration)
- Energy Exploration (e.g., Gas, Oil, Geothermal)
- Specialty Automotive (e.g., Under-Hood, Safety, Electric Drive Vehicle – “EDV”)
- Lighting
- Medical
- Military/Aerospace
- Telecom Infrastructure
- Power Supplies

Specialty Products Attributes

- High Reliability (Long-life)
- Low ESR/ESL (Lower Energy Consumption and Higher Efficiency)
- Resistant to Environmental Stimuli (Heat, Vibration, Fluids)
- Non-Standard Configurations (Array, Low Profile, Case Size/Footprint)
- High Voltage
- High Temperature (>125°C)
- High Frequency (>1 Ghz)

Development Activities to Sustain Growth Well into the Future

The breadth and depth of KEMET's capacitance offering uniquely positions KEMET to capitalize on critical industry growth trends such as Alternative Energy and Hybrid Vehicle technologies

- KEMET is actively involved 52 separate discussions with such companies as Bosch, Continental, Delphi, and Magna regarding hybrid electric vehicle programs at more than 20 OEM's.
- KEMET's F&E capacitors are already designed-in and used in equipment manufactured by Converteam, Vestas, Gamesa, Emerson and ABB in windmill installations around the globe with ongoing qualification at GE
- Solar power conversion is another application where KEMET is a key supplier to Siemens, Inge Team, SolarMax, Kostal and PowerOne
- Power Factor Correction is key to the efficient use of electricity for industry. KEMET capacitors are a mainstay with industry leaders such as Vacon and Danfoss

Recent New Product Introductions

Customers

Products / Applications



- China Southern Railway (CSR)

- Aluminum electrolytic capacitors for power inverters
- Specialty Film capacitors for control modules



- Gansu Solar
- Goldwind
- Shanghai Electric
- Vestas

- DC Link Film Capacitors for power inverters
- Specialty Film capacitors for control modules

Recent New Product Introductions



Customers

- Delphi
- Continental
- Bosch

Products / Applications

- Ceramic KPS series of multilayer stacked capacitors for greater reliability in automotive thermal stress environments



- Apple
- HP
- Asus
- Nokia

- Low profile, low ESR & ESL polymer tantalum capacitors for use in today's leading edge digital devices



F&E Restructuring Update

The Capacitance Company
KEMET
CHARGED™

Low-Cost Operating Platform

KEMET has a proven track record in cost reduction initiatives, reorganizing businesses, moving operations and developing lean operations to maximize manufacturing efficiency

- Lean Six-Sigma is at the core of manufacturing productivity, cost improvements and reduction in working capital
- Between August 2008 and January 2009, KEMET completed numerous cost reduction initiatives which have resulted in meaningful savings
- KEMET continues to significantly improve its low-cost production base through numerous cost reduction initiatives and process improvements

Completed Cost Reduction Initiatives

- Completed tantalum, ceramic and corporate headcount optimization initiative
- Successfully renegotiated unfavorable sourcing contracts
- Fixed cost restructuring in relation to rationalization of low margin products in tantalum and ceramics
- Seamlessly relocated tantalum manufacturing to Mexico and Suzhou
- Integration of Evox Rifa and Arcotronics

In-Process Cost Reduction Initiatives

- Continued relocation / combination of manufacturing facilities (e.g., F&E) to improve cost structure and distribution
- Emphasis on further yield improvements
- Gradual deployment of more efficient internal systems (e.g., Oracle)
- Continued emphasis on operational excellence via lean Six Sigma initiatives
- New manufacturing technology development

Future Benefits from Restructuring

- KEMET has successfully restructured and repositioned its Tantalum and Ceramic businesses
- F&E business realignment has been reinitiated.
 - Forecasted cost improvements for F&E is projected to be \$10MM in FY2011 and \$42MM in FY2012, over FY2010
 - Beginning in Q1FY2012, annual cost reductions of \$48 million compared to FY2010
 - Ongoing expansion within specialty and emerging markets will allow KEMET to continue to further improve margins and increase pricing
 - Expected costs of \$30-\$35 million



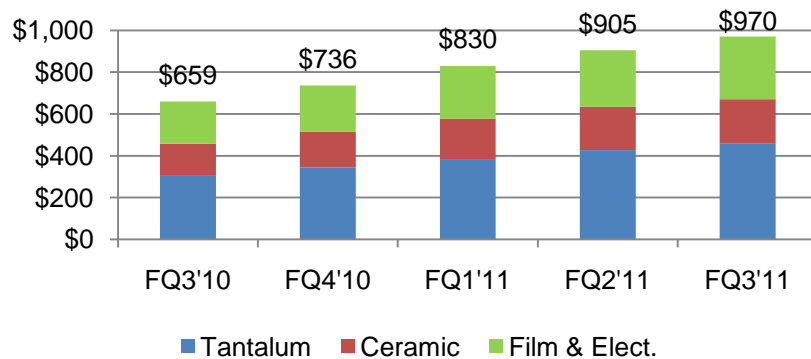
Financial Overview

William M. Lowe
EVP & CFO

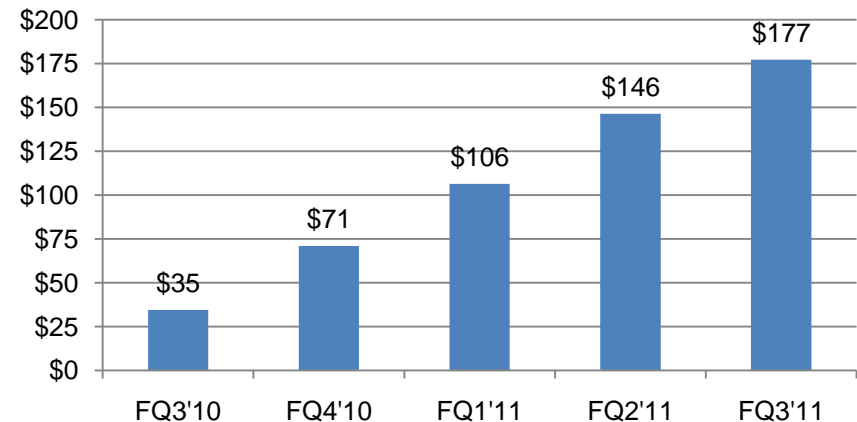
The Capacitance Company
KEMET
CHARGED.™

Improved Financial Profile

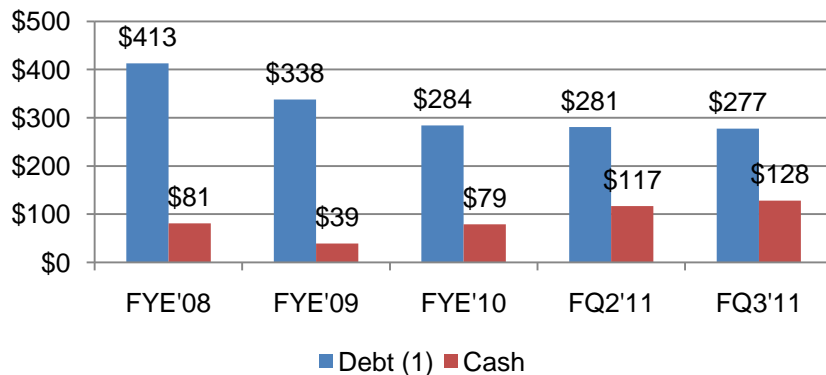
LTM Revenue



LTM Adjusted EBITDA



Total Debt (1) and Total Cash



Commentary

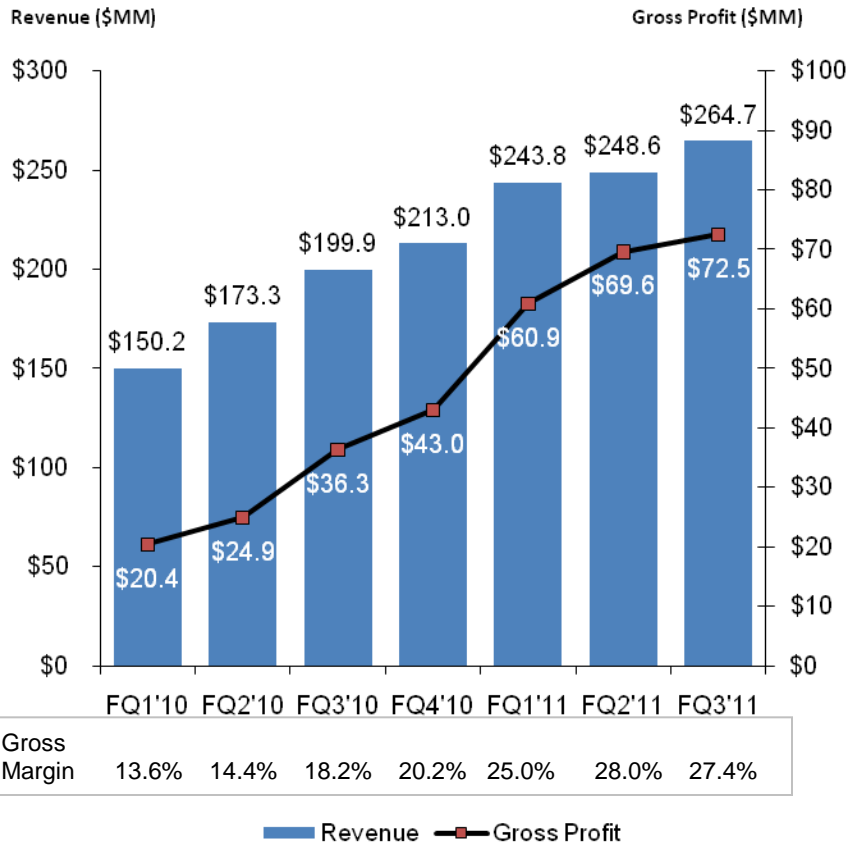
- Seven consecutive quarters of increasing sales driven by improving macro economy
- Demonstrated margin improvement resulting from overall recovery and cost initiatives
- Total debt has decreased by \$136 million (~33%) from FY2008 through FYE'11

Note: Dollars in millions. Fiscal year ends March 31.

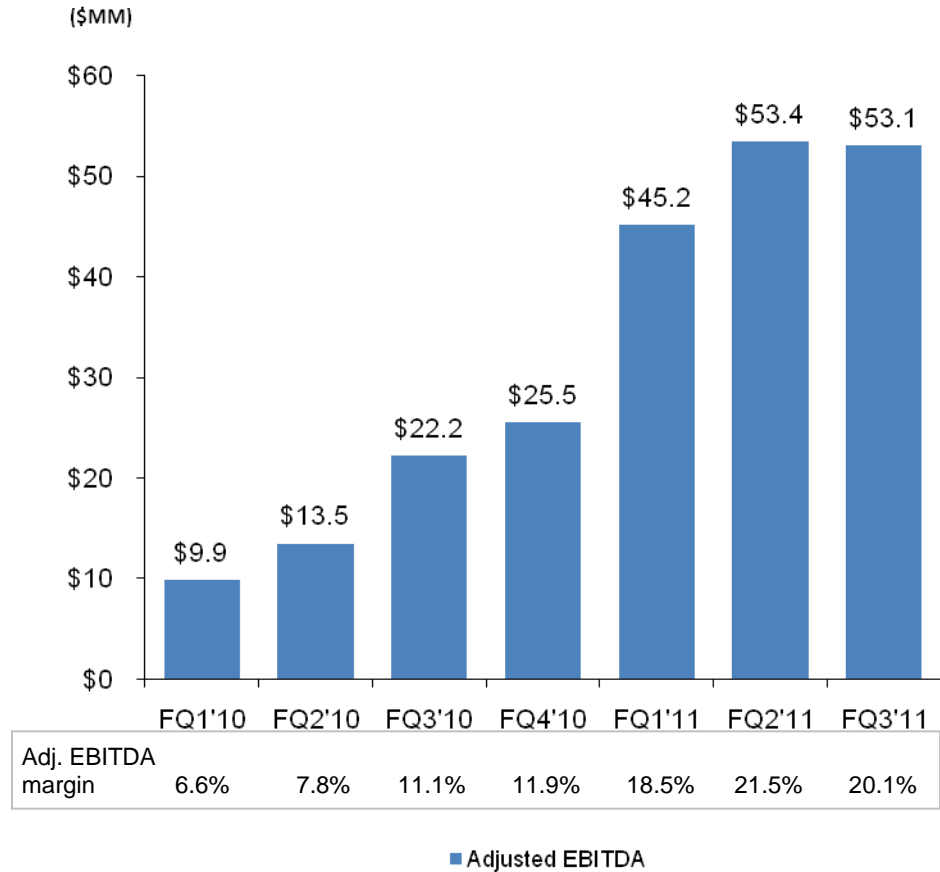
(1) Debt amounts represent face value of debt.

Robust Operating Trends

Revenue and Gross Margin



Quarterly Adjusted EBITDA

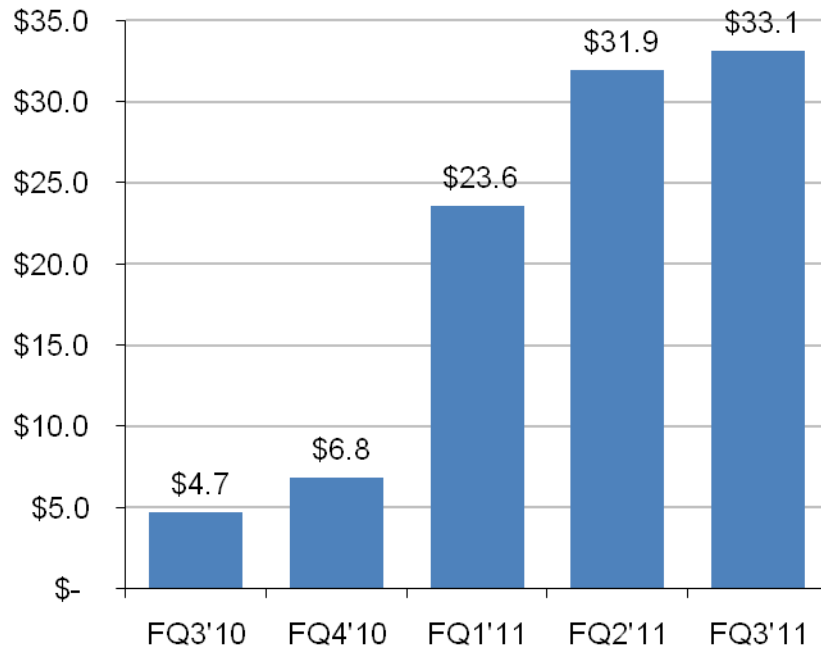


Note: Fiscal year ends March 31.

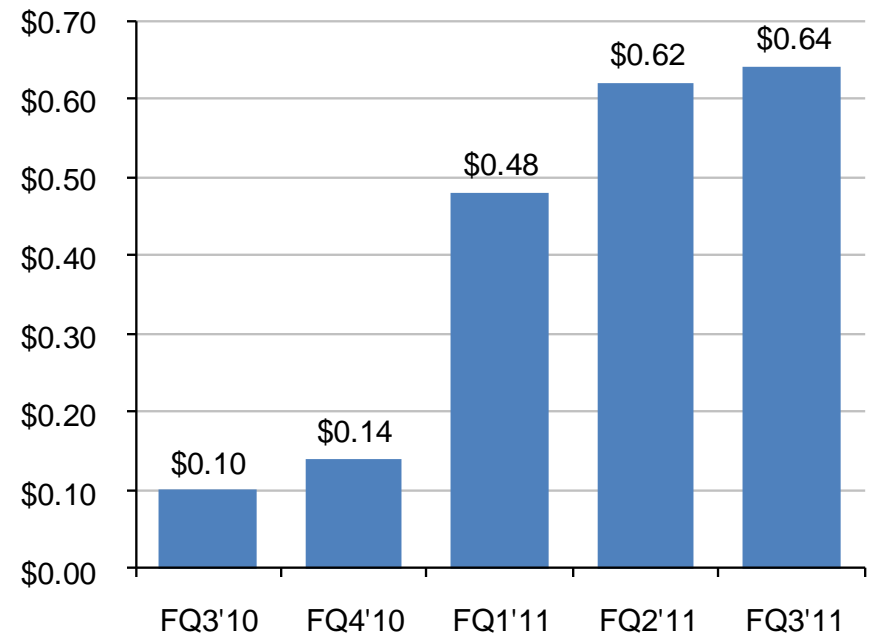
Robust Operating Trends (Cont'd)

Non-GAAP Net Income

(\$MM)



Non-GAAP Diluted EPS

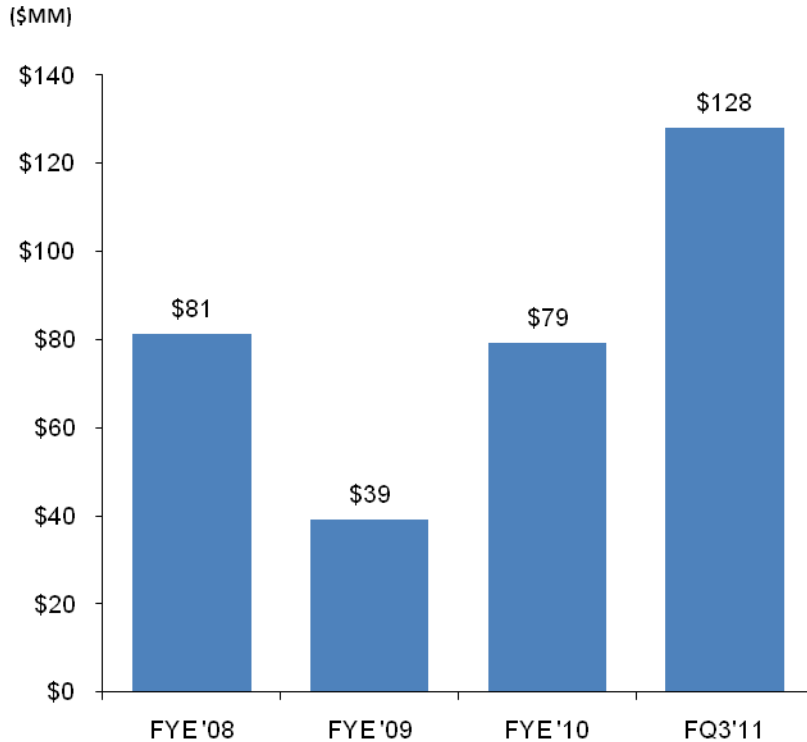


Weighted-average shares outstanding (in thousands)

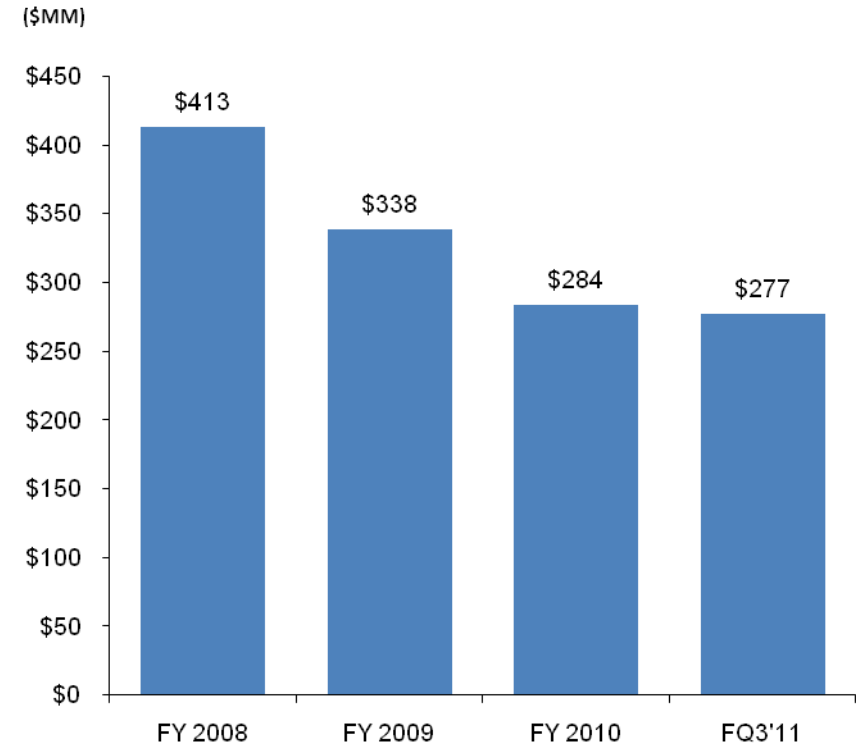
	FQ3'10	FQ4'10	FQ1'11	FQ2'11	FQ3'11
Basic	26,956	27,017	27,045	27,092	28,295
Diluted	46,823	47,679	49,457	51,194	51,960

Strong Balance Sheet

Total Cash



Total Debt (1)



Total Debt/Adj. EBITDA	5.2x	12.8x	4.0x	1.6x
Net Debt/Adj. EBITDA	4.2x	11.4x	2.9x	0.8x

(1) Debt amounts reflect face value; Adj. EBITDA for FQ3'11 represents the LTM Adjusted EBITDA as of 12/31/10.

Balance Sheet

(\$ in millions)

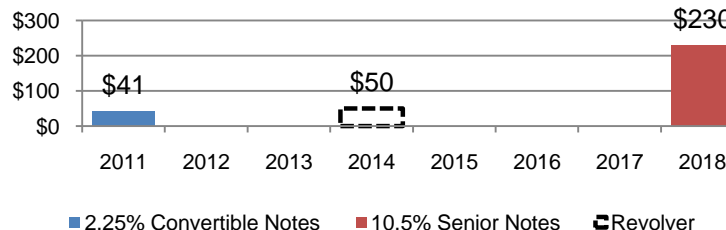
	12/31/2010
Assets	
Cash & Cash Equivalents	\$ 127.8
Accounts receivable, net	147.6
Inventories, net	207.5
Prepaid expenses & other current assets	21.5
Total current assets	504.4
PP&E	298.3
Intangible assets	19.8
Other assets	11.4
Total assets	\$ 833.9

Metrics

DSO (1)	47.3
Inventory Turns (2)	3.7
DPO (3)	42.8
Working Capital as a % of Sales (4)	25.0%
Net Debt/LTM Adjusted EBITDA (5)	0.8x

	12/31/2010
Liabilities & Stockholders' Equity	
Current portion of long-term debt	\$ 41.7
Accounts payable	90.1
Accrued expenses and other payables	73.4
Total current liabilities	205.2
Long-term debt	230.6
Other non-current obligations	57.5
Deferred Income taxes	10.7
Total stockholders' equity	329.9
Total liabilities and stockholders' equity	\$ 833.9

Debt Maturity Profile (6)



Note: Balance sheet represents carrying value of convertible debt. Debt maturity profile represents face value.

(1) Days sales outstanding defined as latest period Trade AR balance divided by annualized latest period sales times 365.

(2) Inventory turns defined as annualized latest period Cost of sales divided by latest period inventory balance.

(3) Days payable outstanding defined as latest period AP balance divided by annualized latest period Cost of sales times 365.

(4) Defined as AR + Inventory - AP, calculated using annualized FQ3'11 sales of \$264.7 million.

(5) LTM Adjusted EBITDA of \$177 million calculated for 12 months ended December 2010. Net debt calculated using face value of total debt of \$277 million.

(6) \$40.6 million represents face value of convertible notes, which are puttable in November 2011 at 100% of the principal amount. \$50.0 million recent revolving credit facility represented by dotted line since currently undrawn. \$230 million represents face value of 10.5% senior notes.

A hand is shown from the bottom, holding a blue wireframe globe. Inside the globe, a silhouette of the world map is visible. The background is a gradient of blue, with a white diagonal shape on the right side.

Final Comments

Per Loof

The Capacitance Company
KEMET
CHARGED™

Significantly Improved Financial Performance since Dec '08 quarter



Income Statement

- Gross Margin increase from 12.7% to 27.4%
- Adjusted EBITDA improvement of over 475%
- Decline in SG&A expense as a percent of revenue

Balance Sheet

- Cash balance increase of over 400% and still building
- Debt reduction of \$64 million
- Accounts receivable days sales outstanding improved from 83 days to 47 days

Note: Based on improvements from FQ3'09 (quarter ended December 2008) through FQ3'11 (quarter ended December 2010). Debt reduction calculated based on face value of total debt, including current portion.

Key Competitive Strengths

- Strong market positions and operating scale
- Strong customer relationships
- Broad and diversified product offering
- Global reach and geographic diversification
- Robust and growing presence in specialty products
- Strong market position in renewable energy solutions
- Low cost operating platform

Looking Ahead

- Growing total overall market 2011-2015
- U.S. and European Automotive markets remain strong driven by electronic content
- Military continues to require smart systems even during times of cutbacks
- Smart grid continues to grow
- Device portability and mobile monitoring growing in developing countries
- Alternative energy and Green technologies provide growth opportunities in many areas
- KEMET focus on new product development: goal = 30% of sales
 - Example: 1300 new and first to market products during December quarter
- Significant future benefits to come from restructuring of the F&E business

Questions



One World

One Brand

One Strategy

One Focus

One Team

One KEMET



Appendix GAAP to Non-GAAP Reconciliations

The Capacitance Company
KEMET
CHARGED.™

Income Statement Highlights – U.S. GAAP



(Amounts in thousands, except percentages and per share data)

	Quarters ended				Fiscal years ended March 31,	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Net sales.....	\$264,654	\$248,588	\$243,794	\$199,923	\$736,335	\$804,385
Gross margin.....	\$72,522	\$69,718	\$60,908	\$36,253	\$124,697	\$67,834
Gross margin as a percentage of net sales.....	27.4%	28.0%	25.0%	18.1%	16.9%	8.4%
Selling, general and administrative expense.....	\$27,453	\$24,999	\$24,215	\$22,162	\$86,085	\$93,505
SG&A as a percentage of net sales.....	10.4%	10.1%	9.9%	11.1%	11.7%	11.6%
Operating income (loss).....	\$36,991	\$37,962	\$28,535	\$6,236	\$7,697	(\$271,112)
Net income (loss).....	\$27,167	\$34,911	(\$20,099)	(\$1,779)	(\$69,447)	(\$285,209)
Net income (loss) per share:						
Basic	\$ 0.96	\$ 1.29	\$ (0.74)	\$ (0.07)	\$ (2.57)	\$ (10.62)
Diluted.....	\$ 0.52	\$ 0.68	\$ (0.74)	\$ (0.07)	\$ (2.57)	\$ (10.62)
Weighted average shares outstanding:						
Basic	28,295	27,092	27,045	26,956	26,971	26,857
Diluted.....	51,960	51,194	27,045	26,956	26,971	26,857

Income Statement Highlights – Non-GAAP



(Amounts in thousands, except percentages and per share data)

	Quarters ended				Fiscal years ended March 31,	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Net sales.....	\$264,654	\$248,588	\$243,794	\$199,923	\$736,335	\$804,385
Adjusted Gross margin.....	\$72,578	\$69,750	\$60,946	\$36,294	\$125,404	\$84,599
Adjusted Gross margin as a percentage of net sales.....	27.4%	28.1%	25.0%	18.2%	17.0%	10.5%
Adjusted Selling, general and administrative expense.....	\$25,528	\$24,323	\$23,824	\$22,035	\$83,353	\$87,446
Adjusted SG&A as a percentage of net sales.....	9.6%	9.8%	9.8%	11.0%	11.3%	10.9%
Adjusted Operating income (loss).....	\$40,103	\$39,203	\$31,091	\$8,622	\$19,987	(\$31,803)
Adjusted Net income (loss).....	\$33,078	\$31,939	\$23,633	\$4,729	\$2,573	(\$57,989)
Adjusted net income (loss) per share:						
Basic	\$1.17	\$1.18	\$0.87	\$0.18	\$0.10	(\$2.16)
Diluted.....	\$0.64	\$0.62	\$0.48	\$0.10	\$0.06	(\$2.16)
Weighted average shares outstanding:						
Basic	28,295	27,092	27,045	26,956	26,971	26,857
Diluted.....	51,960	51,194	49,457	46,823	43,543	26,857

Adjusted Gross Margin Reconciliation to Gross Margin

(Amounts in thousands)

	Quarters ended				Fiscal years ended March 31,	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Gross margin.....	\$ 72,522	\$ 69,718	\$ 60,908	\$ 36,253	\$ 124,697	\$ 67,834
Adjustments:						
Stock-based compensation.....	56	32	38	41	476	265
Cancellation of incentive plans.....	-	-	-	-	231	-
Inventory write downs.....	-	-	-	-	-	16,500
Adjusted gross margin (excluding adjustments)....	<u>\$ 72,578</u>	<u>\$ 69,750</u>	<u>\$ 60,946</u>	<u>\$ 36,294</u>	<u>\$ 125,404</u>	<u>\$ 84,599</u>

Adjusted SG&A Expenses Reconciliation to SG&A Expenses



(Amounts in thousands)

	Quarters ended				Fiscal years ended March 31,	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Selling, general and administrative expenses.....	\$ 27,453	\$ 24,999	\$ 24,215	\$ 22,162	\$ 86,085	\$ 93,505
Adjustments:						
Stock-based compensation.....	(373)	(301)	(111)	(127)	(1,389)	(805)
ERP integration costs	(602)	(375)	(280)	-	-	-
Debt and stock registration related fees.....	(950)	-	-	-	-	-
Cancellation of incentive plans.....	-	-	-	-	(930)	-
Write off of capitalized advisor fees.....	-	-	-	-	(413)	-
Acquisitions integration costs.....	-	-	-	-	-	(5,254)
Adjusted general and administrative expenses (excluding adjustments).....	<u>\$ 25,528</u>	<u>\$ 24,323</u>	<u>\$ 23,824</u>	<u>\$ 22,035</u>	<u>\$ 83,353</u>	<u>\$ 87,446</u>

Adjusted Operating Income (Loss) Reconciliation to Operating Income (Loss)



(Amounts in thousands)	Quarters ended				Fiscal years ended	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Operating income (loss).....	\$ 36,991	\$ 37,962	\$ 28,535	\$ 6,236	\$ 7,697	\$ (271,112)
Adjustments:						
Restructuring charges.....	1,102	2,303	1,792	1,322	9,198	30,874
Stock-based compensation.....	429	333	149	168	1,865	1,070
ERP integration costs.....	602	375	280	-	-	-
Debt and stock registration related fees.....	950	-	-	-	-	-
(Gain) loss on sales and disposals of assets.....	29	(1,770)	335	240	(1,003)	(25,505)
Write down of long-lived assets.....	-	-	-	656	656	67,624
Cancellation of incentive plans.....	-	-	-	-	1,161	-
Write off of capitalized advisor fees.....	-	-	-	-	413	-
Curtailment gains on benefit plans.....	-	-	-	-	-	(30,835)
Inventory write downs.....	-	-	-	-	-	16,500
Acquisitions integration costs.....	-	-	-	-	-	5,254
Goodwill impairment.....	-	-	-	-	-	174,327
Adjusted operating income (loss) (excluding adjustments).....	<u>\$ 40,103</u>	<u>\$ 39,203</u>	<u>\$ 31,091</u>	<u>\$ 8,622</u>	<u>\$ 19,987</u>	<u>\$ (31,803)</u>

Adjusted Net Income (Loss) Reconciliation to Net Income (Loss)

(Amounts in thousands)	Quarters ended				Fiscal years ended	
	Dec-10	Sep-10	Jun-10	Dec-09	2010	2009
Net income (loss).....	\$ 27,167	\$ 34,911	\$ (20,099)	\$ (1,779)	\$ (69,447)	\$ (285,209)
Adjustments:						
Restructuring charges.....	1,102	2,303	1,792	1,322	9,198	30,874
Amortization included in interest expense.....	1,210	830	1,924	3,703	13,392	9,918
Foreign exchange transaction (gain) loss.....	1,785	(2,679)	1,272	562	4,106	(14,079)
Debt and stock registration related fees.....	950	-	-	-	-	-
Stock-based compensation.....	429	333	149	168	1,865	1,070
ERP integration costs.....	602	375	280	-	-	-
(Gain) loss on sales and disposals of assets.....	29	(1,770)	335	240	(1,003)	(25,505)
Gain on licensing of patents.....	-	(2,000)	-	-	-	-
(Gain) loss on early extinguishment of debt.....	-	-	38,248	-	(38,921)	2,212
Write down of long-lived assets.....	-	-	-	656	656	67,624
Increase in value of warrant.....	-	-	-	-	81,088	-
Cancellation of incentive plans.....	-	-	-	-	1,161	-
Write off of capitalized advisor fees.....	-	-	-	-	413	-
Curtailment gains on benefit plans.....	-	-	-	-	-	(30,835)
Inventory write downs.....	-	-	-	-	-	16,500
Acquisitions integration costs.....	-	-	-	-	-	5,254
Goodwill impairment.....	-	-	-	-	-	174,327
Income tax impact of adjustments.....	(196)	(364)	(268)	(143)	65	(10,140)
Adjusted net income (loss) (excluding adjustments).....	\$ 33,078	\$ 31,939	\$ 23,633	\$ 4,729	\$ 2,573	\$ (57,989)

Adjusted EBITDA Reconciliation to Net Income (Loss)

(Amounts in thousands)

	LTM FQ3'10	LTM FQ4'10	LTM FQ1'11	LTM FQ2'11	LTM FQ3'11
Net income (loss).....	\$ (67,382)	\$ (69,447)	\$ (114,636)	\$ 13,350	\$ 42,296
Adjustments:					
Income tax expense (benefit).....	(2,471)	5,036	5,281	4,162	4,880
Interest expense, net.....	27,301	25,820	27,469	28,330	28,638
Depreciation and amortization expense.....	54,703	52,644	54,890	55,796	54,756
Curtailement gains on benefit plans.....	(30,835)	-	-	-	-
(Gain) loss on early extinguishment of debt....	(38,921)	(38,921)	38,248	38,248	38,248
Increase in value of warrant.....	81,088	81,088	81,088	-	-
Restructuring charges.....	3,884	9,198	10,990	12,026	11,806
Write down of long lived assets.....	3,125	656	656	656	-
Foreign exchange transaction (gain) loss.....	(522)	4,106	1,157	(2,938)	(1,715)
Stock-based compensation	1,743	1,865	1,773	727	988
(Gain) loss on sales and disposals of assets..	2,229	(1,003)	(874)	(2,696)	(2,907)
Acquisitions integration costs.....	543	-	-	-	-
ERP integration costs.....	-	-	280	655	1,257
Gain on licensing of patents.....	-	-	-	(2,000)	(2,000)
Debt and stock registration related fees.....	-	-	-	-	950
Total adjustments.....	101,867	140,489	220,958	132,966	134,901
Adjusted EBITDA.....	<u>\$ 34,485</u>	<u>\$ 71,042</u>	<u>\$ 106,322</u>	<u>\$ 146,316</u>	<u>\$ 177,197</u>

Adjusted EBITDA Reconciliation to Net Income (Loss)



(Amounts in thousands)

	FQ1'10	FQ2'10	FQ3'10	FQ4'10	FQ1'11	FQ2'11	FQ3'11
Net income (loss).....	\$ 25,090	\$ (93,075)	\$ (1,779)	\$ 317	\$ (20,099)	\$ 34,911	\$ 27,167
Adjustments:							
Income tax expense (benefit).....	1,030	1,712	(93)	2,387	1,275	593	625
Interest expense, net.....	5,788	6,389	7,420	6,223	7,437	7,250	7,728
Depreciation and amortization expense.....	12,264	13,226	13,701	13,453	14,510	14,132	12,661
(Gain) loss on early extinguishment of debt....	(38,921)	-	-	-	38,248	-	-
Foreign exchange transaction (gain) loss.....	4,221	1,416	562	(2,093)	1,272	(2,679)	1,785
Stock-based compensation.....	241	1,379	168	77	149	333	429
(Gain) loss on sales and disposals of assets..	206	52	240	(1,501)	335	(1,770)	29
Increase in value of warrant.....	-	81,088	-	-	-	-	-
Restructuring charges.....	-	1,267	1,322	6,609	1,792	2,303	1,102
Write down of long lived assets.....	-	-	656	-	-	-	-
ERP integration costs.....	-	-	-	-	280	375	602
Gain on licensing of patents.....	-	-	-	-	-	(2,000)	-
Debt and stock registration related fees.....	-	-	-	-	-	-	950
Total adjustments.....	(15,171)	106,529	23,976	25,155	65,298	18,537	25,911
Adjusted EBITDA.....	\$ 9,919	\$ 13,454	\$ 22,197	\$ 25,472	\$ 45,199	\$ 53,448	\$ 53,078

Adjusted Net Income Reconciliation to Net Income (Loss)

(Amounts in thousands, except per share data)

	FQ3'10	FQ4'10	FQ1'11	FQ2'11	FQ3'11
Net income (loss).....	\$ (1,779)	\$ 317	\$ (20,099)	\$ 34,911	\$ 27,167
Adjustments:					
Foreign exchange transaction (gain) loss.....	562	(2,093)	1,272	(2,679)	1,785
Stock-based compensation	168	77	149	333	429
Restructuring charges.....	1,322	6,609	1,792	2,303	1,102
Amortization included in interest expense.....	3,703	3,806	1,924	830	1,210
(Gain) loss on sales and disposals of assets..	240	(1,501)	335	(1,770)	29
Write down of long-lived assets.....	656	-	-	-	-
Loss on early extinguishment of debt.....	-	-	38,248	-	-
ERP integration costs.....	-	-	280	375	602
Gain on licensing of patents.....	-	-	-	(2,000)	-
Debt and stock registration related fees.....	-	-	-	-	950
Income tax impact of adjustments.....	(143)	(463)	(268)	(364)	(196)
Total adjustments.....	6,508	6,435	43,732	(2,972)	5,911
Adjusted net income	<u>\$ 4,729</u>	<u>\$ 6,752</u>	<u>\$ 23,633</u>	<u>\$ 31,939</u>	<u>\$ 33,078</u>
Adjusted net income per share:					
Basic.....	\$ 0.18	\$ 0.25	\$ 0.87	\$ 1.18	\$ 1.17
Diluted.....	\$ 0.10	\$ 0.14	\$ 0.48	\$ 0.62	\$ 0.64
Weighted average shares outstanding:					
Basic	26,956	27,017	27,045	27,092	28,295
Diluted	46,823	47,679	49,457	51,194	51,960

Non-GAAP Financial Measures

Included in this presentation are certain non-GAAP financial measures designed to complement the financial information presented in accordance with generally accepted accounting principles in the United States of America because management believes such measures are useful to investors.

Adjusted operating income (loss)

Adjusted operating income (loss) represents operating income (loss), excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted operating income (loss) to facilitate our analysis and understanding of our business operations and believe that Adjusted operating income (loss) is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted operating income (loss) should not be considered as an alternative to operating income or any other performance measure derived in accordance with GAAP.

Adjusted net income (loss) and Adjusted EPS

Adjusted net income (loss) and Adjusted EPS represent net income (loss) and EPS, excluding adjustments which are more specifically outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted net income (loss) and Adjusted EPS to evaluate the Company's operating performance and believes that Adjusted net income (loss) and Adjusted EPS are useful to investors because they provide a supplemental way to possibly better understand the underlying operating performance of the Company. Adjusted net income (loss) and Adjusted EPS should not be considered as alternatives to net income, operating income or any other performance measures derived in accordance with GAAP.

Adjusted EBITDA

Adjusted EBITDA represents net income (loss) before income tax expense, interest expense, and depreciation and amortization expense, adjusted to exclude restructuring charges, write down of long-lived assets, stock-based compensation expense, gain/loss on disposals of assets, gain/loss on the early extinguishment of debt, increase in fair value of warrant, debt and stock registration related fees, ERP and acquisitions integration costs, curtailment gains on benefit plans, foreign exchange transaction gain/loss and gain on licensing of patents. We present Adjusted EBITDA as a supplemental measure of our performance and ability to service debt. We also present Adjusted EBITDA because we believe such measure is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry.

We believe Adjusted EBITDA is an appropriate supplemental measure of debt service capacity, because cash expenditures on interest are, by definition, available to pay interest, and tax expense is inversely correlated to interest expense because tax expense goes down as deductible interest expense goes up; depreciation and amortization are non-cash charges. The other items excluded from Adjusted EBITDA are excluded in order to better reflect our continuing operations.

In evaluating Adjusted EBITDA, you should be aware that in the future we may incur expenses similar to the adjustments in this presentation. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by these types of adjustments. Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

Non-GAAP Financial Measures

(Cont'd)



Our Adjusted EBITDA measure has limitations as an analytical tool, and you should not consider it in isolation or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- it does not reflect our cash expenditures, future requirements for capital expenditures or contractual commitments;
- it does not reflect changes in, or cash requirements for, our working capital needs;
- it does not reflect the significant interest expense or the cash requirements necessary to service interest or principal payment on our debt;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and our Adjusted EBITDA measure does not reflect any cash requirements for such replacements;
- it is not adjusted for all non-cash income or expense items that are reflected in our statements of cash flows;
- it does not reflect the impact of earnings or charges resulting from matters we consider not be indicative of our ongoing operations;
- it does not reflect limitations on or costs related to transferring earnings from our subsidiaries to us; and
- other companies in our industry may calculate this measure differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or as a measure of cash that will be available to us to meet our obligations. You should compensate for these limitations by relying primarily on our GAAP results and using Adjusted EBITDA only supplementally.